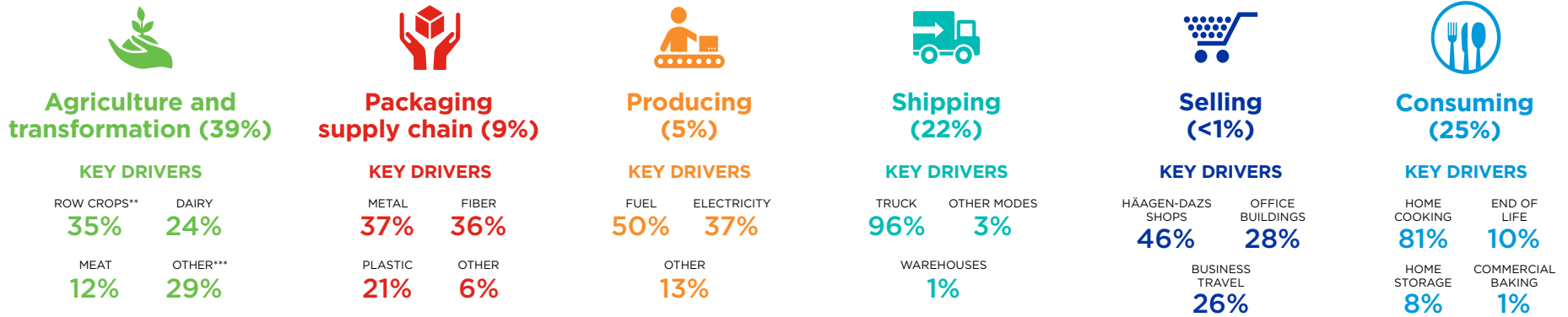


GREENHOUSE GAS EMISSIONS ACROSS THE VALUE CHAIN*



*Percentages next to each phase represent the portion of General Mills' fiscal 2022 value chain GHG emissions footprint

**Wheat, dry corn, oats, sugar beets

***Cocoa, soybean oil and sugarcane represent nearly half of other

COLLABORATION

We directly control only a small portion of our value chain, so driving transformation across the entire system requires leadership and collaboration with suppliers, farmers, ingredient and packaging producers, product transport providers, retailers and consumers.

Combating climate change also requires collective action across industries and our broader society. We participate in the following initiatives:

- Science Based Targets initiative (SBTi)
- Business Ambition for 1.5°C
- We Mean Business
- We Are All In pledge
- UN Caring for Climate Declaration
- Business for Nature's Call to Action
- Climate Collaborative
- Project Drawdown
- Supplier Leadership on Climate Transition Program (S-LoCT)
- Consumer Goods Forum Race to Zero Task Force

KEY LEVERS TO ACHIEVING OUR CLIMATE COMMITMENT

Our goals for 2030 and 2050 are aggressive, but needed, to achieve a stable climate. In order for General Mills to hit these targets, we need to collaborate across our value chain and drive systemic change. We have identified several key levers to help us achieve our climate commitment, and we are actively building strategies to drive progress in these areas. More detail on each of these areas can be found throughout the Planet section.

